

# This presentation premiered at WaterSmart Innovations

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# Bay Area Water Supply and Conservation Agency



## Harnessing New Media Platforms for Cost- Effective Targeted Conservation Messaging

October 8, 2015

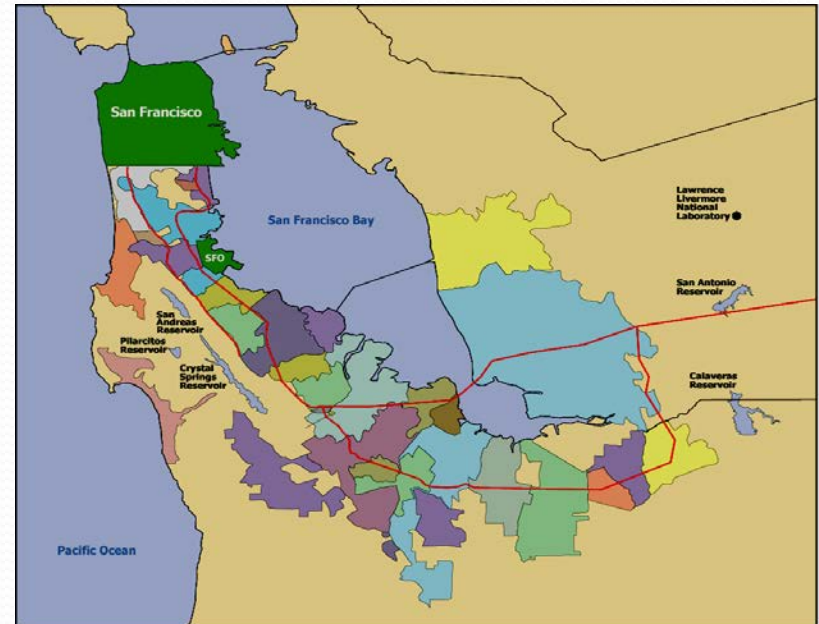
# Presentation Topics

1. How we got here
2. Targeted Google Advertising for Drought Messaging
  - Approach
  - Analytics and Effectiveness
3. Targeted Google Advertising for Conservation Program Marketing (Landscape Education Program)
  - Approach
  - Analytics and Effectiveness
4. Lessons Learned and Next Steps

# What is BAWSCA?

## *Bay Area Water Supply & Conservation Agency*

- Special District representing the interests of
  - 26 cities, water districts and water companies in San Mateo, Santa Clara, and Alameda Counties
  - 1.7 million residents, over 30,000 businesses
- All rely on the San Francisco Regional Water System



# Conservation Program Is Key Element of BAWSCA's Mission

- BAWSCA manages a variety of conservation programs regionally and on a subscription basis for its member agencies
- Current programs include:
  - Four rebate programs
  - One voucher program
  - Four public outreach program
  - Three school programs
  - Large landscape audit program
  - Home water use reports program
  - Water conservation database



# Outreach and Marketing Strategy

- BAWSCA and member agencies collaborate to provide for conservation outreach
- Member agencies handle direct customer outreach
  - Bill inserts, newsletters, local events
- BAWSCA provides regional outreach
  - Point-of-purchase, preparation of marketing materials, large-scale media buys when needed
- Paper marketing materials have historically been the standard
  - Postcards and brochures

# Drought Messaging Campaign

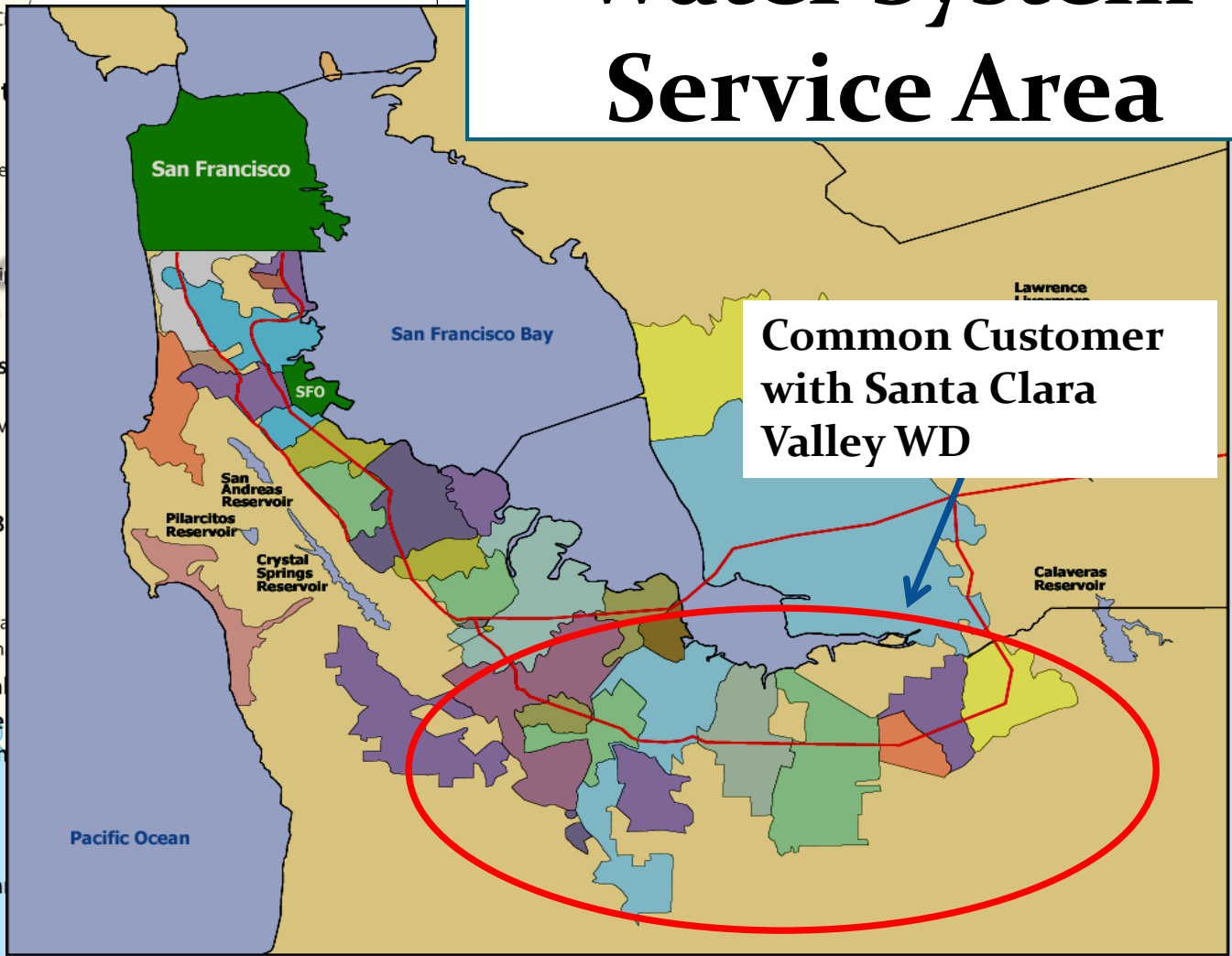
- SFPUC issued call for 10% reduction in water use on January 31, 2014
  - Customer response was not immediate
- Regional drought messaging campaign launched in June 2014
- Goal: To motivate customers to take actions to reduce their water use in order to achieve the necessary 10% reduction in water use
- Campaign executed in partnership with wholesaler, San Francisco Public Utilities Commission
  - SFPUC developed campaign materials
- Collaborative approach aimed to:
  - Enhance regional awareness and recognition
  - Maximize earned media
  - Enable quick launch
  - Provide consistent messaging on actions needed to reduce use

# Early Challenges in Cost-Effective Messaging

- Varying reduction targets among member agencies
  - Some member agencies seeking greater cutbacks than SF RWS voluntary 10%
  - Individual campaigns in place in some areas
- Disaggregated service area
  - BAWSCA service area includes portions of three counties
  - Need to target limited budget to areas served by SF RWS
  - Need to minimize customer service calls from outside of service area



# SF Regional Water System Service Area

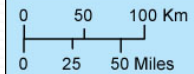


Common Customer with Santa Clara Valley WD



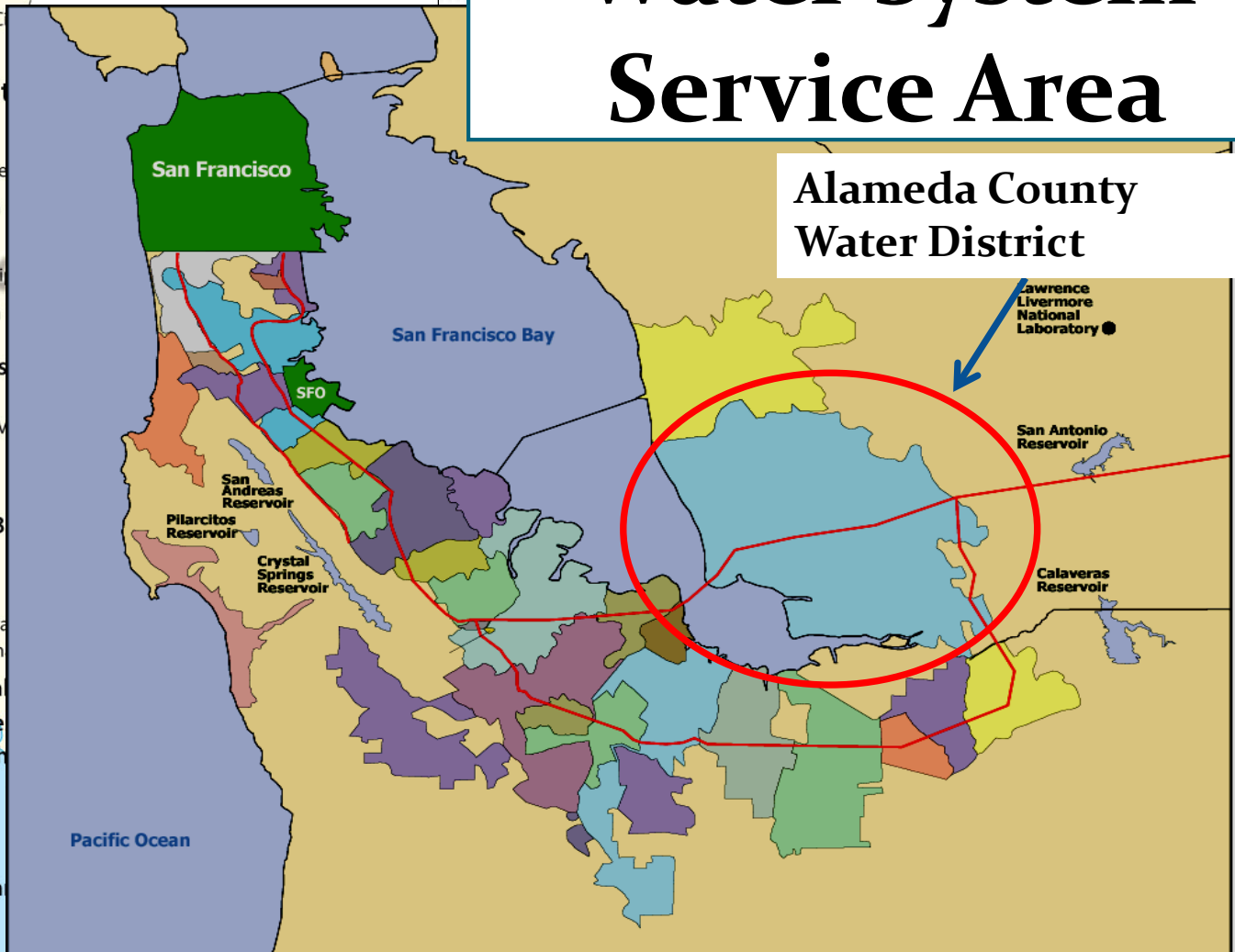
**LEGEND**

- Intl. Boundary
- State Boundary
- State Capital
- Major City
- Other City



# SF Regional Water System Service Area

Alameda County Water District



**LEGEND**

- Intl. Boundary
- State Boundary
- State Capital
- Major City
- Other City

0 50 100 Km  
0 25 50 Miles

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(Updated on 21st May, 2013)

# “Sexy” Ads Targeted to SF City Customers

Shaking the handle won't fix the leak even if you

# Jiggle it.

Repair home plumbing leaks – can save hundreds of gallons a day.

**BAWSCA**  
Bay Area Water Supply & Conservation Agency

We're in a drought! Hetch Hetchy  
water – too good to waste.



Turn off the tap when soaping your

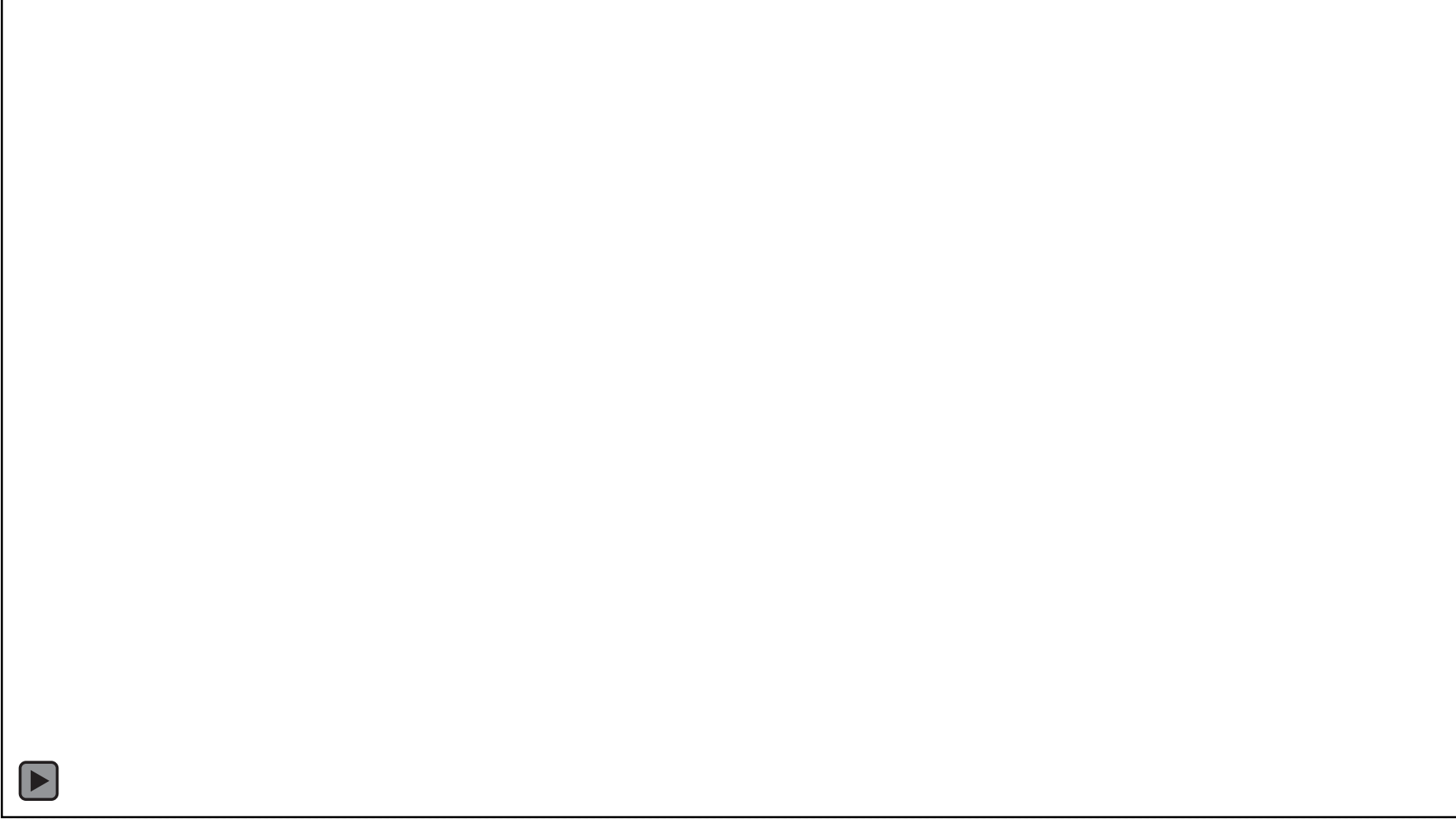
# Dirty hands.

Don't let the tap run – saves 2 gallons per minute.

**BAWSCA**  
Bay Area Water Supply & Conservation Agency

We're in a drought! Hetch Hetchy  
water – too good to waste.





# Options Evaluated for Regional Messaging

Media Platform	Pros/Cons
Billboards	Yes - Can specify locations; broad audience; limited availability
Radio	No - Cannot target to service area
Television	Vetoed - Concerns with ads being “TV appropriate”
Movie theaters	Yes - Location specific and restricted audience
YouTube Video Ads	Yes - Location and audience specific

# The Basics of YouTube Advertising

- Videos shown on YouTube and on Google Network
- Ads run in-stream before viewer-selected content
- Advertisers set parameters for when their ads run
- Advertisers “bid” for viewers
- Viewer has option to skip the ad after 5 seconds
- Advertiser only charged when viewer watches 30+ seconds of the video
- Can turn advertising on and off at any time



# Key Advantages over Traditional Advertising Platforms

- Immediate and easy adjustment to advertising levels, budgets, and audiences
  - Can turn ads on/off or pause at any time
  - Budget can be adjusted as needed
  - Audience can be adjusted as needed
- Clear metrics for tracking ad impressions, views, and impact
- Ability to target to:
  - Those within BAWSCA service area
  - Those with greatest reduction potential

# YouTube Campaign Schedule and Budget

- Began August 2014 with a 4-week trial run
  - Extended through mid-October
- Allocated approximately 40% of campaign budget
  - Daily budgets set and adjusted as needed
- Campaign included two 30-second public service announcements
  - 1/3 of budget allocated to indoor message
  - 2/3 of budget allocated to outdoor message



# Campaign Managed in Real Time via Web Dashboard

All video campaigns

Custom: Aug 30, 2014 - Oct 2, 2014

Campaigns Ads Videos Targets

All but removed campaigns Columns Bulk upload

No segmentation Segment by format Segment by network Segment by format and network Other segmentations

Views vs Nothing



+ CAMPAIGN Change status... More actions...

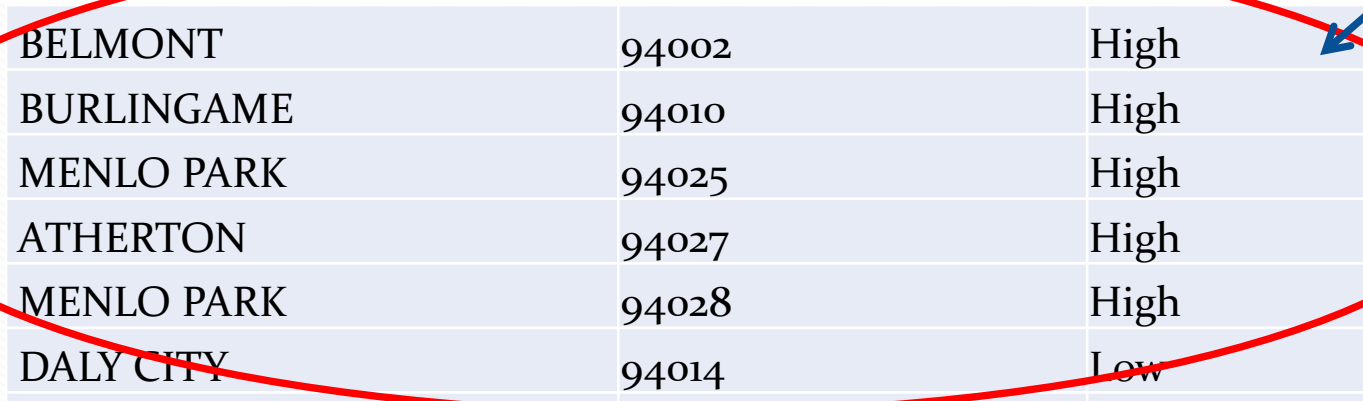
Campaign	Status	Budget	Views	View rate	Avg. CPV	Total cost	Earned views	Video played to:				Impressions	Unique viewers
								25%	50%	75%	100%		
Video - KWs - Conserve1	Paused	\$89.28/day	12,257	9.59%	\$0.19	\$2,374.31	0	42%	23%	19%	16%	127,854	7,970
Video - KWs - Conserve2	Paused	\$89.28/day	47,929	9.25%	\$0.18	\$8,486.02	0	41%	22%	17%	14%	518,069	29,053
Video - Zipcodes Only - Conserve1	Paused	\$71.66/day	0	0.00%	\$0.00	\$0.00	0	0%	0%	0%	0%	0	—
Video - Zipcodes Only - Conserve2	Paused	\$139.33/day	0	0.00%	\$0.00	\$0.00	0	0%	0%	0%	0%	0	—

# Establishing Viewer Parameters

- Residents of a zip code within BAWSCA service area
  - Linked to viewer's Google account
  - Where not signed in to Google account, linked to viewer's IP address
- Emphasis on areas with highest savings potential
- Other parameters tested for targeted message:
  - Homeowners – searches for home-related keywords
  - Interest in green living

# Campaign Targeted to Areas with High Outdoor Water Use

High per capita = higher max. bid

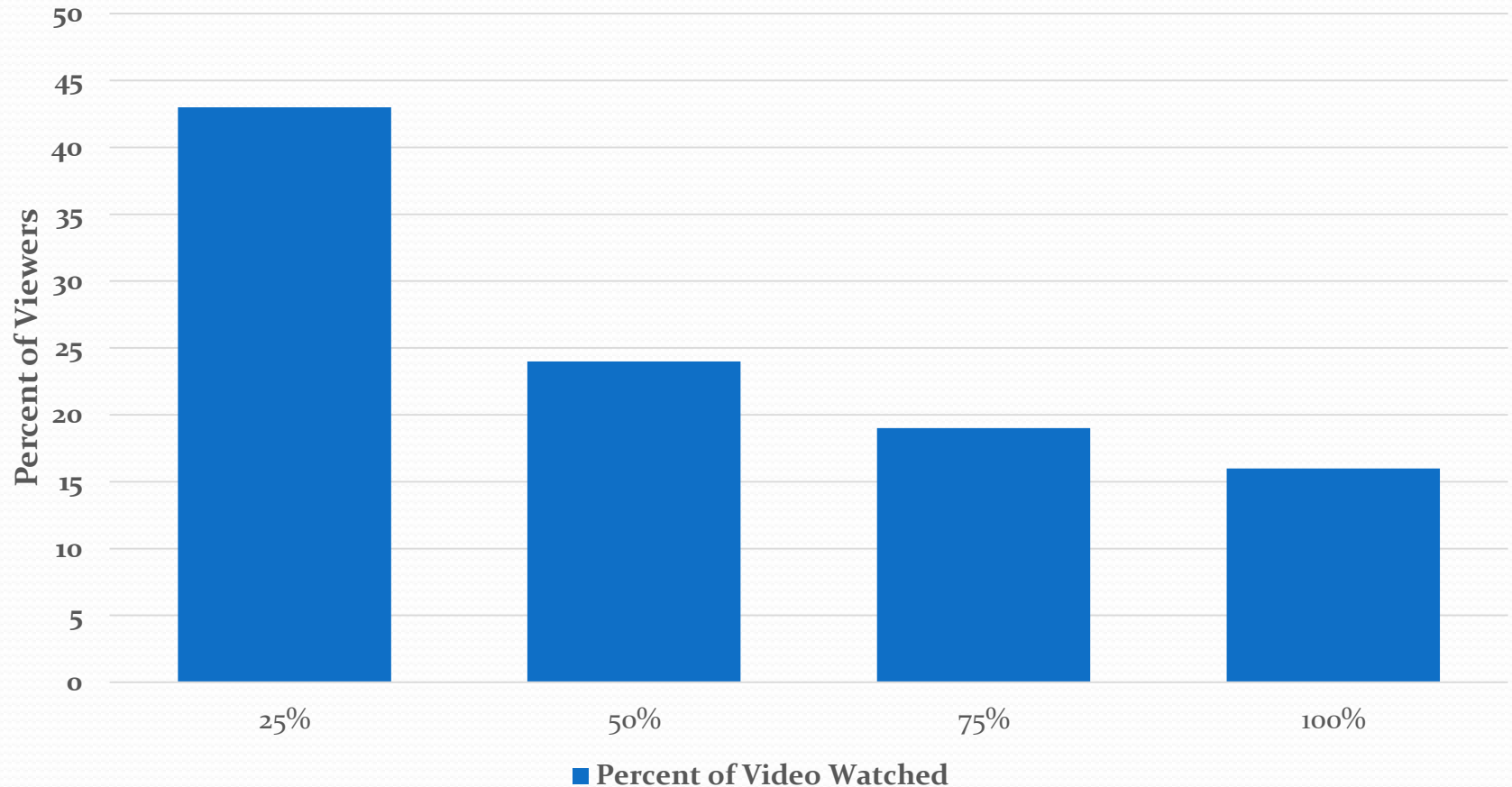


BELMONT	94002	High
BURLINGAME	94010	High
MENLO PARK	94025	High
ATHERTON	94027	High
MENLO PARK	94028	High
DALY CITY	94014	Low
DALY CITY	94015	Low
DALY CITY	94016	Low
DALY CITY	94017	Low
BRISBANE	94005	Medium
HALF MOON BAY	94018	Medium
HALF MOON BAY	94019	Medium
PACIFICA	94044	Medium
SAN BRUNO	94066	Medium

# Overall YouTube Campaign Results

Campaign Metric	Result
<b>Total Impressions:</b>	<b>2,044,435</b>
<b>Total Views:</b>	<b>274,809</b>
<b>Overall View Rate:</b>	<b>13.44%</b>
<b>Average Cost Per View:</b>	<b>\$0.18</b>
<b>Total Cost</b>	<b>\$48,769</b>

# Partial Views Provide Added Value

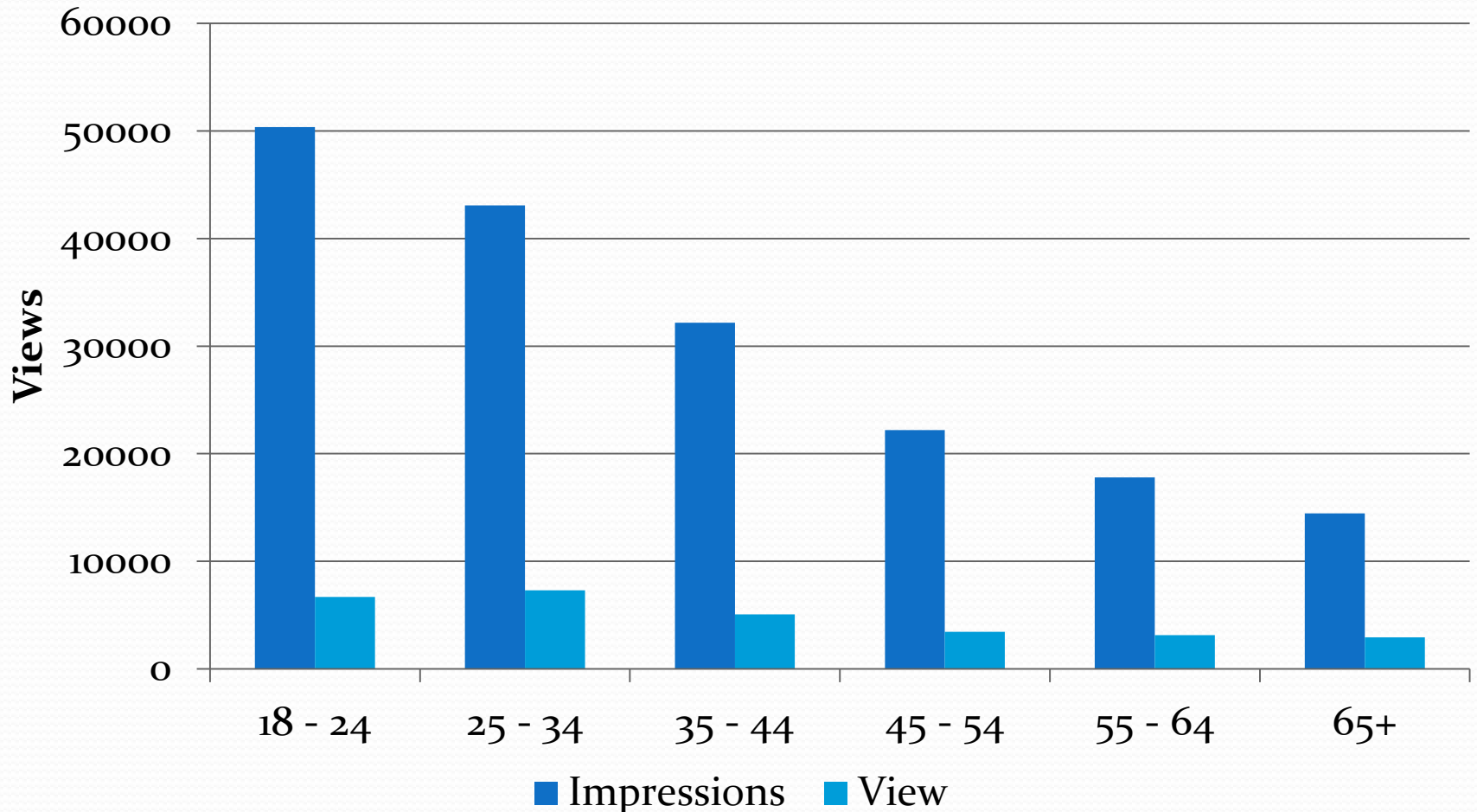


# Viewer Response Was Positive Among Target Groups

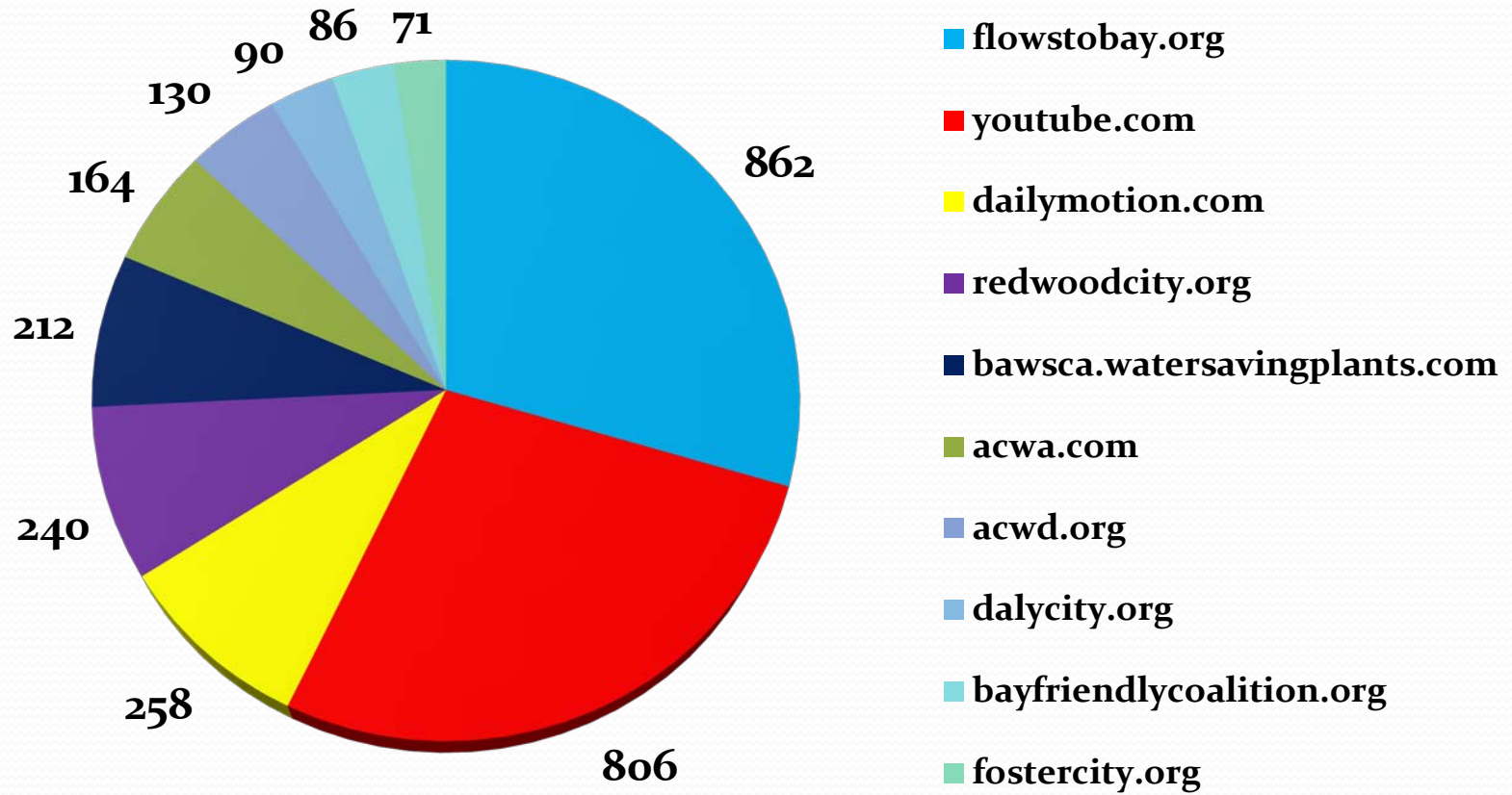
Ad	Number of Views (a)	View Rate	Average Cost Per View	Clickthrough Rate
Indoor Ad – Key Words	28,228	20.05%	\$0.18	1.7%
Outdoor Ad – Key Words	75,233	17.47%	\$0.18	2.8%
Indoor Ad – Green Living	28,794	17.53%	\$0.18	2.5%
Outdoor Ad – Green Living	70,808	14.3%	\$0.18	2.7%

(a) Number of viewers that watched 100% of the video

# Advertising Most Effective at Reaching Younger Demographics

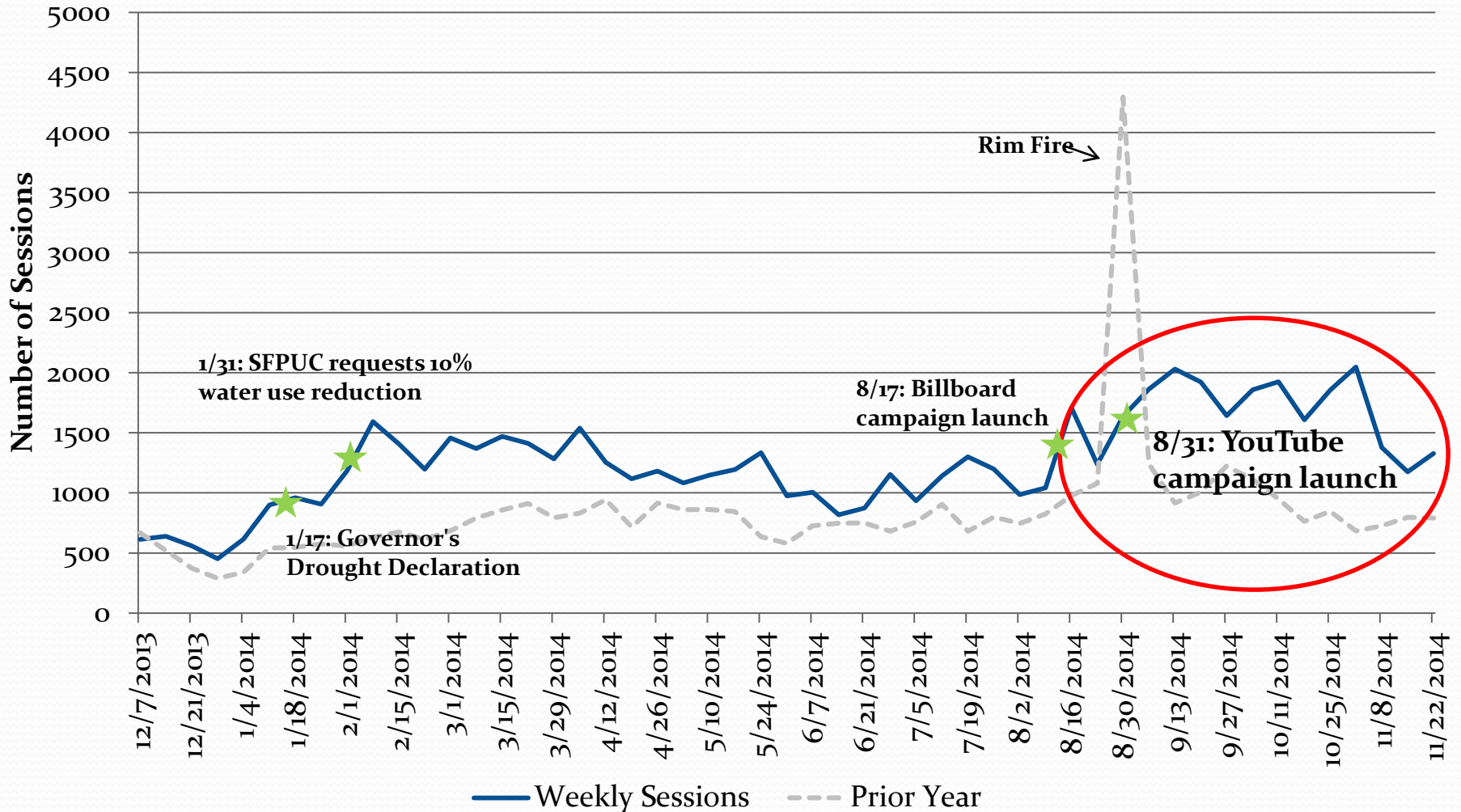


# YouTube Ads A Key Source of Website Referrals

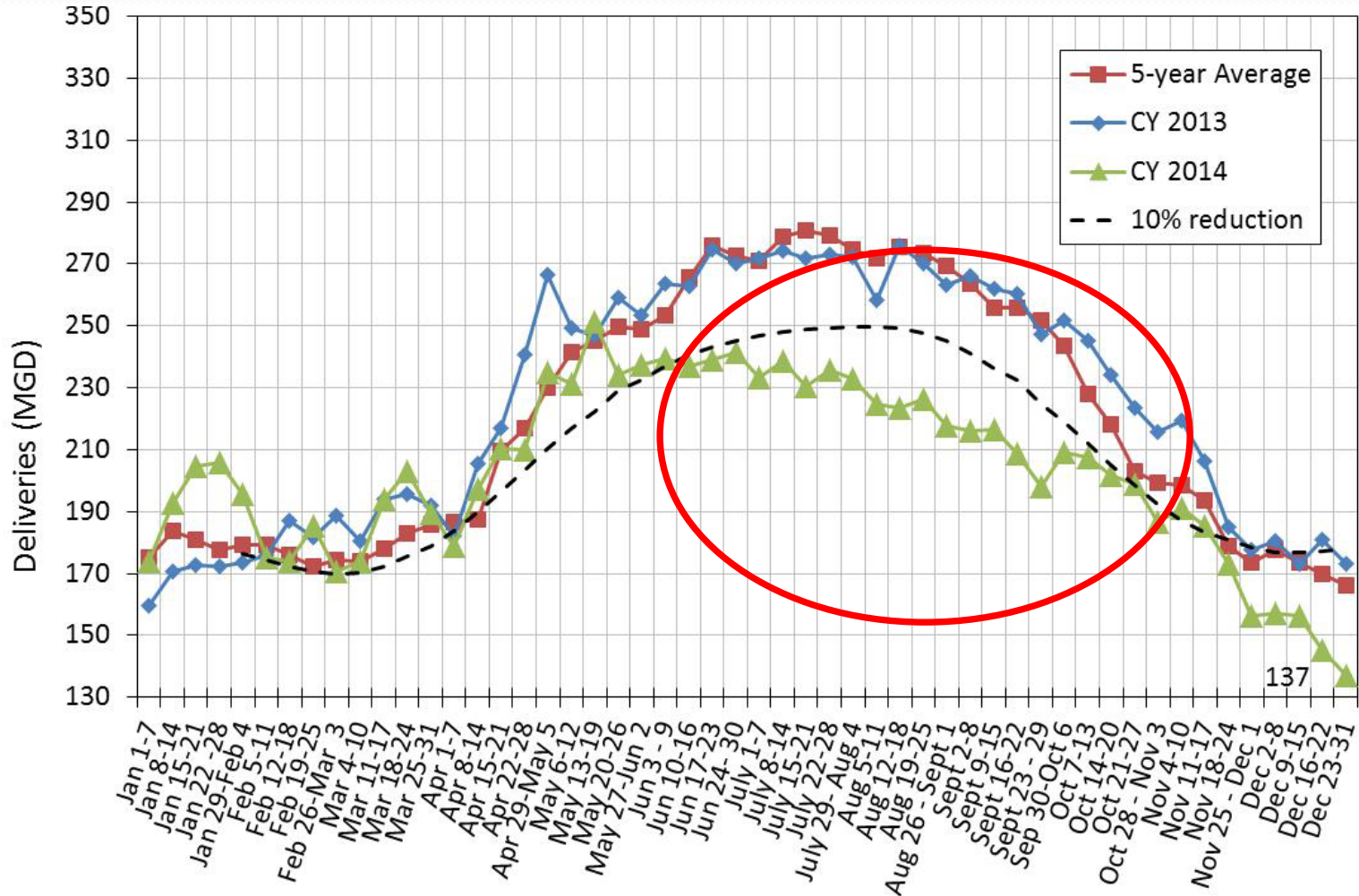




# Campaign Successful in Driving Interest in Conservation

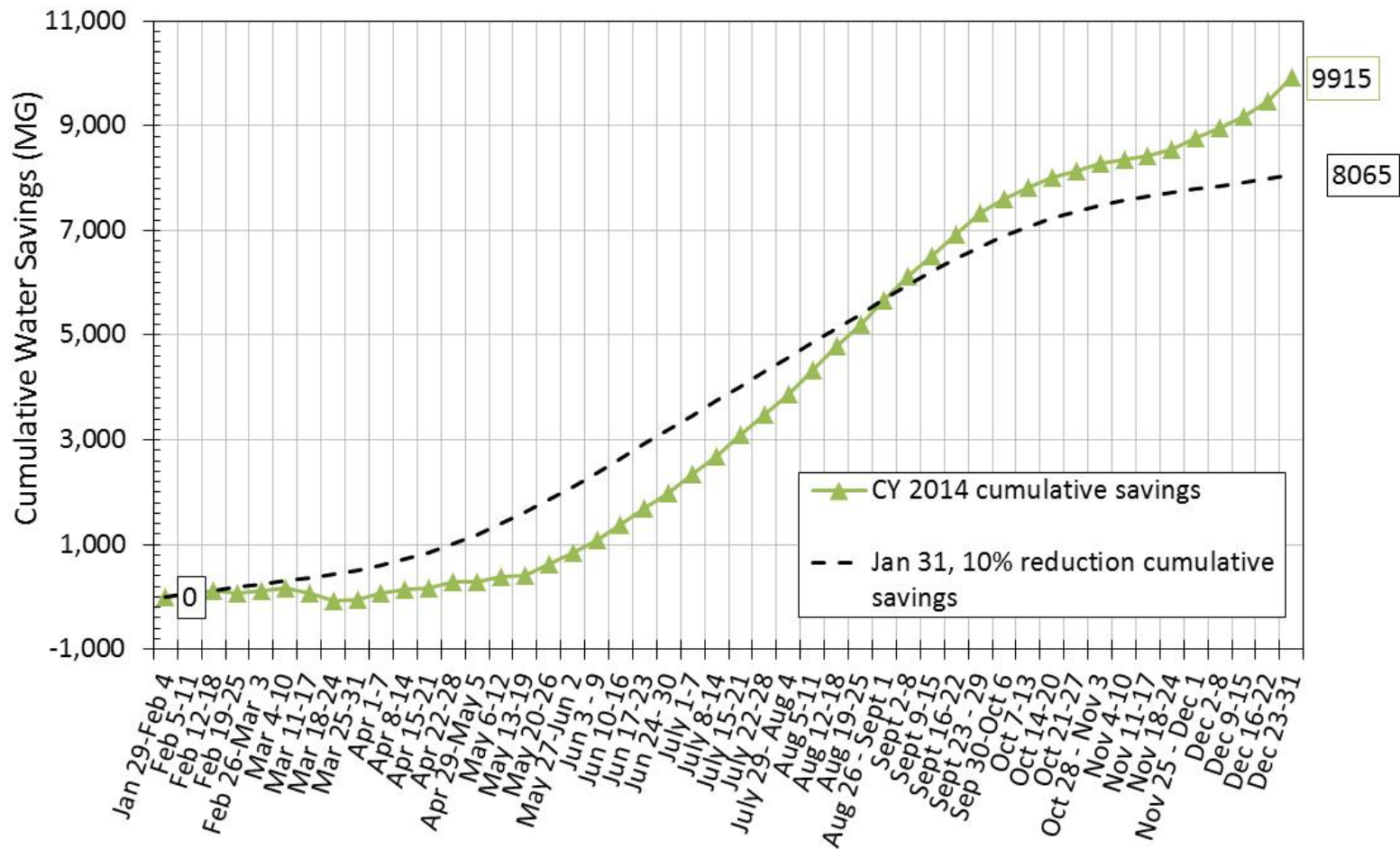


# Savings Accelerated During Campaign

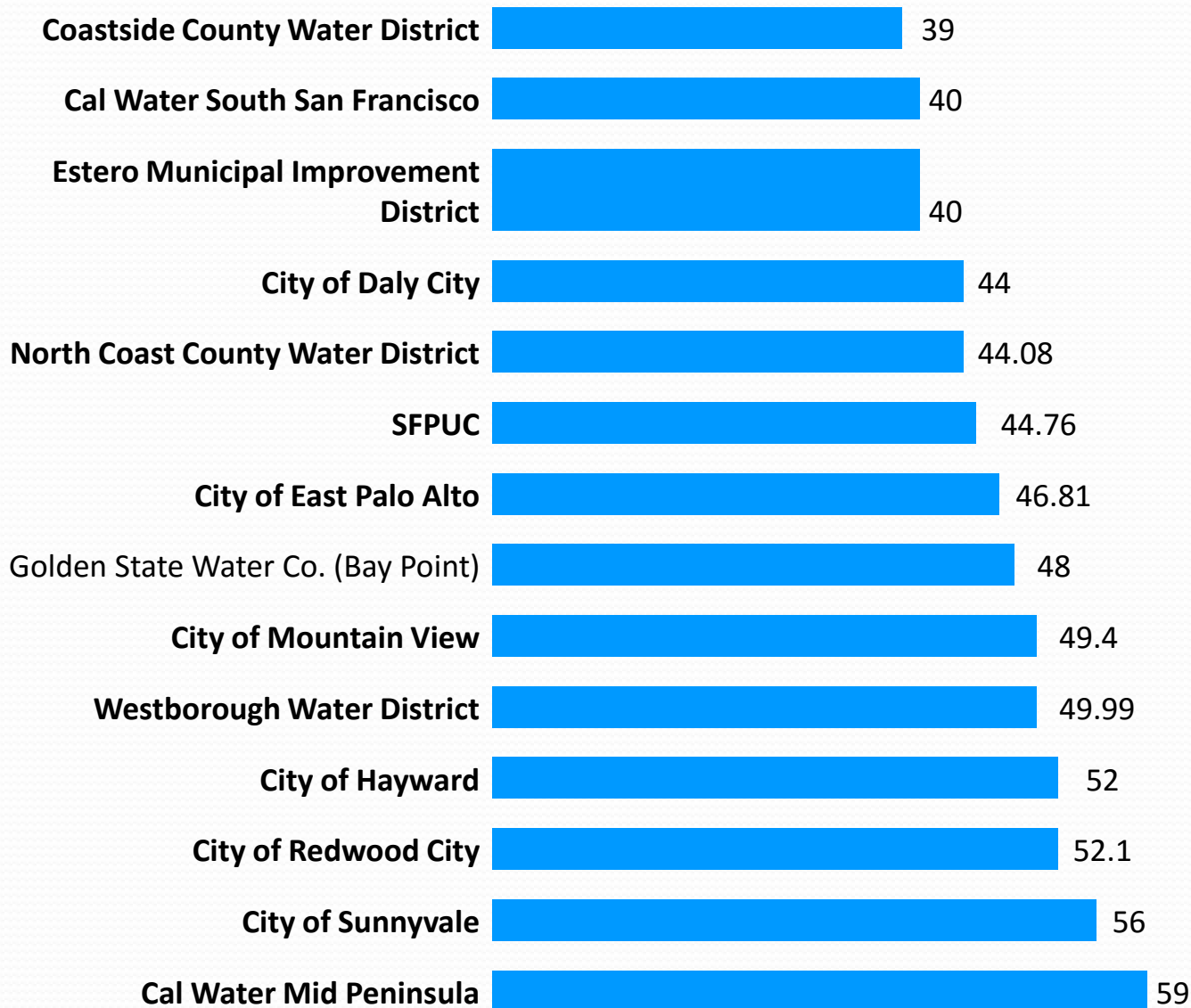


# Region Surpassed Savings Goal

**Total Deliveries Cumulative Water Savings**  
based on a 10% Reduction Target starting Jan 31, 2014  
Source: SFPUC Regional Water System County Meters



# Water Use at Record Lows (Nov. 2014)



# Piloting Google Ads for Conservation Program Marketing

- Goal: to assess the effectiveness of Google ad campaigns in conservation program marketing
  - BAWSCA Landscape Education Program
- Parameters:
  - 1 month pilot
  - Google AdWords
  - Maximum budget: \$50/day (\$800 total spent)
  - Bidding parameters consistent across ad groups

# The Basics of Google AdWords

1. Advertiser develops ad texts and website link
2. Advertiser identify keywords (Google user searches) which trigger ad display
3. Advertiser sets daily budget and maximum bid
4. Ad displayed to viewers with Google search results
5. Advertiser only charged when viewer clicks on ad
6. Advertiser can turn advertising on and off at any time

# Pilot Included Both General and Topic-Specific Ad Groups

Keywords		
General Water-Saving	Graywater	Lawn Replacement
Water saving	Gray water	Drought tolerant landscaping
Saving water	Grey water	Lawn replacement
Drought	Graywater	Artificial turf
Landscape design	Laundry to landscape	Lawn replacement
Drought		
Drought tolerant plants		
Drip irrigation		

# Samples of BAWSCA Ads

## Ways to Save Water

Free classes on water-efficient and sustainable landscaping

[www.bawsca.org/classes](http://www.bawsca.org/classes)

## Graywater Systems 101

Learn how to install a graywater system. Free workshops near you!

[www.bawsca.org/classes](http://www.bawsca.org/classes)

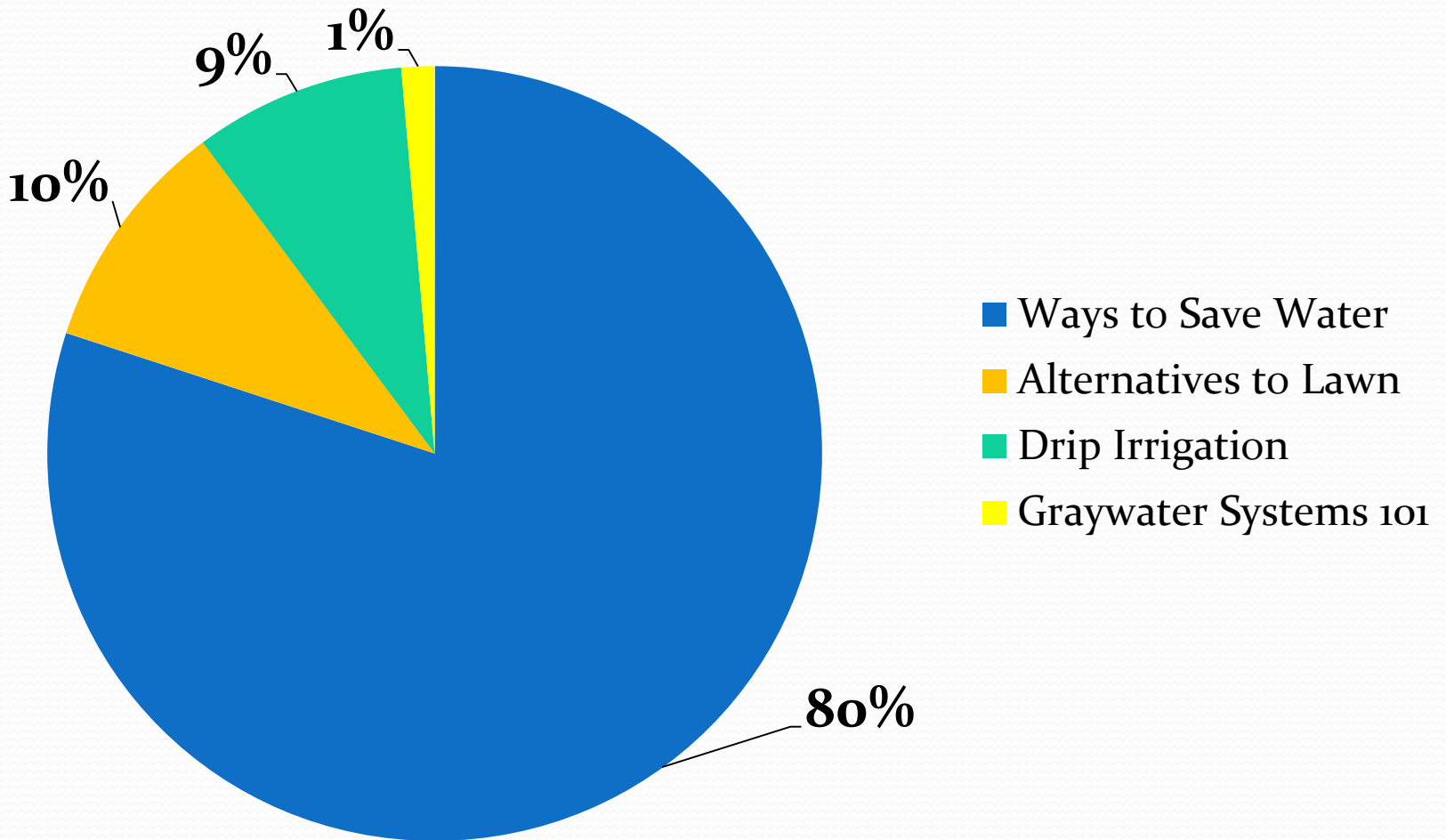
## Alternatives to Lawn

Free classes on water-efficient, low-maintenance lawn alternatives

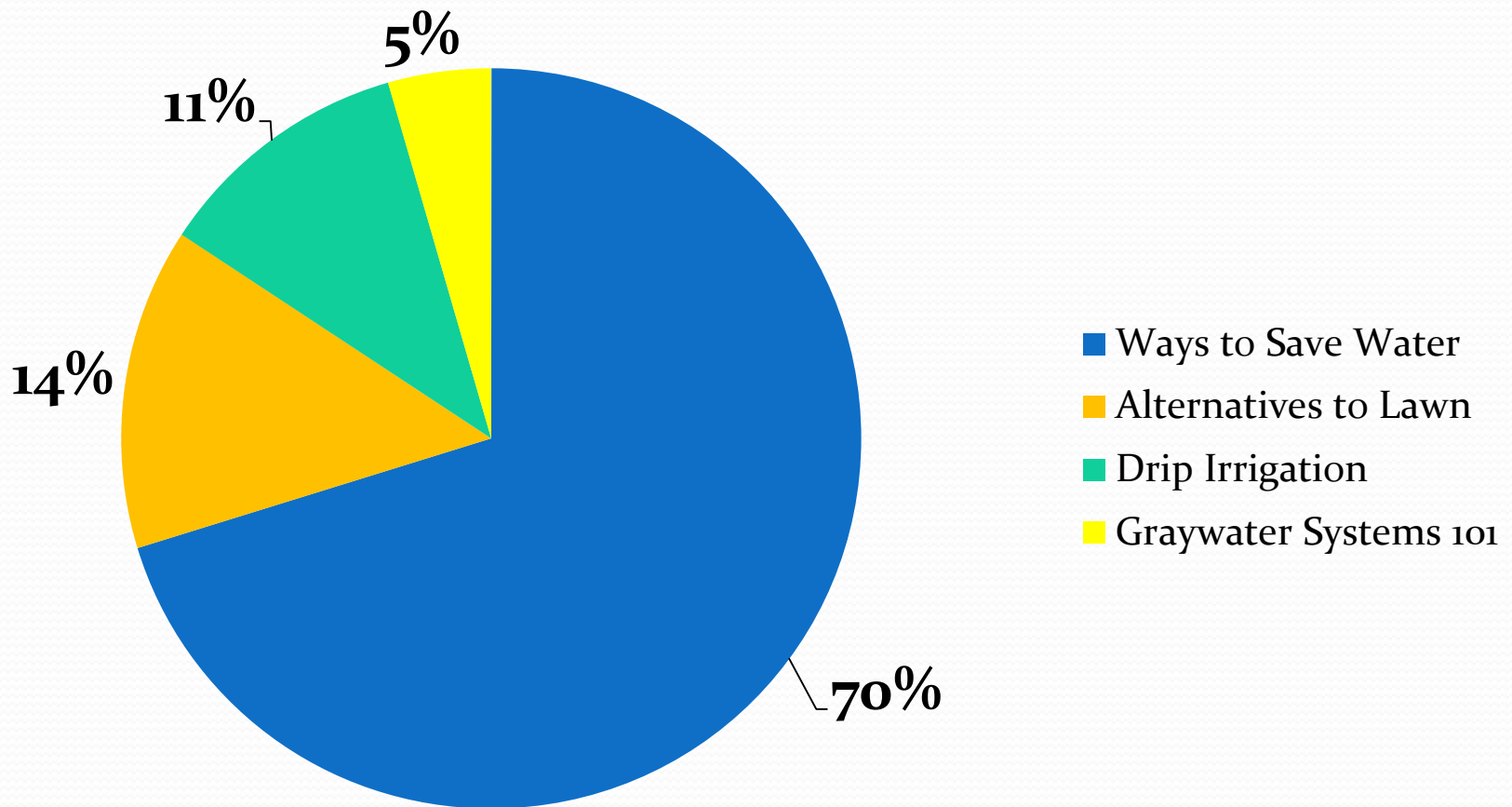
[www.bawsca.org/classes](http://www.bawsca.org/classes)



# General Search Terms Yielded Most Impressions

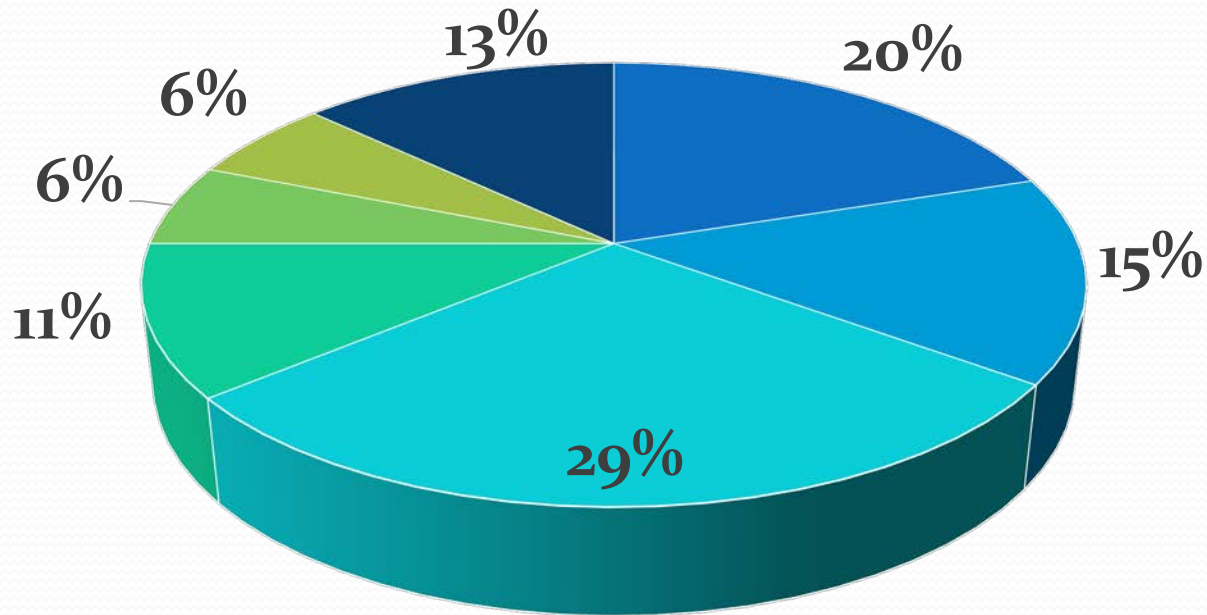


# Specific Terms Yielded Higher Click-through Rates



# Google Ads Had Minimal Impact on Class Registrations

How Participants Heard About BAWSCA Classes



- BAWSCA e-mail
- Flyer
- Agency mailer
- Newspaper Ad
- Google search
- Friend
- Other/Not Specified

# Lessons Learned

- Targeted online messaging works for the BAWSCA service area
- Messaging most effective at reach the 18 – 34 age group
- Google/YouTube Advertising most effective for general public information
- Additional piloting and analysis needed to maximize effectiveness of online program marketing

# Follow Up and Next Steps

- Online video advertising continued for 2015 drought campaign
  - In conjunction with cable advertising
- BAWSCA website revisions underway
  - High bounce rate with current website referrals
  - Website redesign to be complete Dec. 2015
  - Additional piloting of targeted online advertising to follow
- Social media plan completed – Facebook advertising may be considered

# Questions?

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